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9		
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11	UNITED STATES BANKRUPTCY COURT	
12	NORTHERN DISTRICT OF CALIFORNIA	
13	SAN FRANCISCO DIVISION	
14		
15	In re	Case No. 09-31347 Chapter 11
16	PLANT INSULATION COMPANY, a California corporation,	DECLARATION OF THOMAS M. RYAN
17	Debtor.	IN SUPPORT OF ORDER (A) APPROVING SETTLEMENT
18	Tax ID: 94-0292481	AGREEMENT WITH THE SETTLING PARTIES, (B) DESIGNATING THE
19		SETTLING PARTIES AND ADDITIONAL RELEASED PARTIES AS SETTLING
20		ASBESTOS INSURERS UNDER THE PLAN, AND (C) APPROVING THE SALE
21		OF INSURANCE POLICIES FREE AND CLEAR OF LIENS, CLAIMS, AND
22		INTERESTS
23		Date: August 29, 2014 Time: 9:00 a.m.
24		Judge: Hon. Thomas E. Carlson Place: Courtroom 23
25		235 Pine Street San Francisco, CA
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I, Thomas M. Ryan, declare as follows:

- 1. I am the president of Resolute Management Inc. ("Resolute"). The following facts are based upon my personal knowledge and, if called to testify, I could and would competently testify to such facts.
- Resolute is currently responsible for the day-to-day handling for claims asserted 2. against numerous insurance companies, including, as applicable here, certain insurers that may have issued policies or otherwise assumed liability to pay for liabilities under certain policies of insurance that provide, or are alleged to provide, liability insurance coverage to Plant Insulation Company, now known as Bayside Insulation & Construction, Inc. (the "Debtor"). These insurers became parties to the Settlement Agreement and Buy Back of Insurance Rights, dated August 27, 2014 (the "Settlement Agreement") by and between the Plant Insulation Company Asbestos Settlement Trust (the "Trust"), the Debtor, with the consent of the Creditors Committee and the Futures Representative, on the one hand, and OneBeacon Insurance Company, OneBeacon America Insurance Company, American Employers' Insurance Company, Transport Insurance Company as successor-in-interest to Transport Indemnity Company, American Home Assurance Company, Insurance Company of the State of Pennsylvania, and Granite State Insurance Company (the "Settling Parties"), on the other hand. I had extensive involvement in the settlement negotiations leading up to the Settlement Agreement and was the lead negotiator for the Settling Parties.
- 3. The Settlement Agreement resolved significant disputes between the Settling Parties and the Debtor. It was negotiated in a good-faith attempt to resolve those disputes. The negotiated terms of the Settlement Agreement are based upon arm's-length negotiations between the Settling Parties (on the one hand) and the Debtor, the Committee, the Trust and the Futures Representative (on the other hand). There was no fraud, collusion, or unfair advantage between the parties involved in negotiating the terms of the Settlement Agreement. At all times relevant to the negotiations, the parties were represented by counsel of their own choosing.
- 4. The Settling Parties (and the Additional Released Parties defined in the Settlement Agreement) do not own any interest in the Debtor. Also, the Settling Parties and the Additional

Released Parties are not Affiliates of the Debtor, as the term "Affiliate" is defined in the Settlement Agreement. The Additional Released Parties are Affiliates of the Settling Parties and/or are involved in the provision of insurance to the Debtor.

5. Based upon my personal involvement in the settlement negotiations, and other facts available to me, I believe that the Settlement Agreement is the product of arm's-length bargaining between independent parties with opposing interests in relation to the terms of the Settlement Agreement.

I declare under penalty of perjury under the laws of the United States of America that the foregoing is true and correct. Executed on August 27, 2014.

Thomas M. Ryan